

# Township of Manitowadge Recreation, Parks and Facilities Master Plan



**Presentation to Council / April 14, 2021**

# Overview

- ▶ Purpose
- ▶ Process
- ▶ Parks
- ▶ Programs
- ▶ Facilities
- ▶ Summary
- ▶ Next Steps

# Purpose

- ▶ identify and evaluate current and projected recreation and parks needs and trends in the Township
- ▶ assess the Township's recreation and parks services, infrastructure, policies, and partnerships
- ▶ provide recommendations for new/improved facilities, parks, programs and events
- ▶ provide guidance on the potential role of the municipality as a service provider

# Process

- ▶ Phase 1: Background Review (Fall 2020)
- ▶ Phase 2: Community Engagement (Dec. to Feb. 2021)
  - ▶ mymanitouwadge.ca (404 visits)
  - ▶ Interviews (7)
  - ▶ Telephone Survey (200)
  - ▶ Online Survey (95)
  - ▶ User Group Survey (6)
- ▶ Phase 3: Needs Assessment (February-March 2021)
- ▶ Phase 4: Finalize (April 2021)

# Process

- ▶ coordination with recommendations proposed in ongoing studies:
  - ▶ Community Improvement Plan
  - ▶ Multi-Use Trails Master Plan
- ▶ consideration of past studies and assessments

# Parks

## Key Findings

- ▶ community is well supplied with parks
- ▶ investment needed to improve/replace existing aging infrastructure
- ▶ improvements needed to support unstructured outdoor recreation for all ages
- ▶ parks can support programming, special events, and tourism

# Parks

## Recommendations

Notes:  
 † From 2021 Community Revitalization Plan

#	Recommendation	Immediate (2021)	Short Term (2-5 yrs)	Medium Term (5-10 yrs)	Long Term (+ 10 yrs)
PK-1:	Develop the Manitowadge Lake Loop Trail and Lookout from the Trails Master Plan			\$00,000 <sup>†</sup>	
PK-2:	Develop the Open-air Event Space at Prospector's Park as described in the Community Revitalization Plan			\$2,628,964	
PK-3:	Install exercise stations at Prospector's Park and along the Manitowadge Lake Loop Trail			\$00,000 <sup>†</sup>	
PK-4:	Improve dock, pavement, and expand parking area at the boat launch, as described in the Community Revitalization Plan		\$397,246 <sup>†</sup>		
PK-5:	Renovate the washrooms at Lion's Beach, to enclose sinks and achieve AODA accessibility	TBD			
PK-6:	Upgrade the playground at Lion's Beach		\$175,000		
PK-7:	Develop an outdoor education centre near Lion's Beach				\$200,000
PK-8:	Install a gazebo at Agawa Gardens			\$115,000	
PK-9:	Install a shade structure and seating at the skatepark			\$115,000	
PK-10:	Upgrade the playground at the Trailer Park		\$175,000		







# Parks

## Recommendations

Notes:

↳ Cost to purchase land  
TBD Assessment required to determine cost

† From 2021 Community Revitalization Plan

#	Recommendation	Immediate (2021)	Short Term (2-5 yrs)	Medium Term (5-10 yrs)	Long Term (+ 10 yrs)
PK-11:	Upgrade the playground at Barnett Park			\$175,000	
PK-12:	Initiate a discussion with potential partners to expand the community garden site				
PK-13:	The old ball diamond site should be retained for future park and recreation needs				
PK-14:	Undertake an accessibility audit of existing parks to identify priority accessibility upgrades needed to meet AODA requirements		\$40,000		
PK-15:	Undertake a shade audit of existing parks and playgrounds to identify need for additional shade/seating in close proximity to playgrounds		\$20,000		
PK-16:	Undertake an edible garden pilot program				
PK-17:	Develop a downtown pocket park as recommended in the Community Revitalization Plan	\$207,327 <sup>†</sup>			
PK-18:	Develop/reopen the campground on Manitou Road	\$100,000 <sup>↳</sup>	\$310,000		
PK-19:	Develop the Kiwissa Ski Hill for summer activities	\$50,000			



# Parks

## Recommendations

Notes:  
 † From 2021 Community Revitalization Plan

#	Recommendation	Immediate (2021)	Short Term (2-5 yrs)	Medium Term (5-10 yrs)	Long Term (+ 10 yrs)
PK-20:	Develop an outdoor farmers' market space, as recommended in the Community Revitalization Plan		\$272,001†		
PK-21:	The updated park classification system should be adopted as policy during the next Official Plan review				
PK-22:	Develop a park By-law				
PK-23:	Develop a Fruit Tree Program Policy				
	<b>Total Estimated Cost</b>	<b>\$357,327</b>	<b>\$602,724</b>	<b>\$3,033,964</b>	<b>\$200,000</b>

# Programs

## Key Findings

- ▶ preschool aged children and seniors are well served by existing programs
- ▶ lack of programmed recreation options for children, teens and adults; unstructured, outdoor recreation is popular among residents
- ▶ further consultation with adults required to provide programming that will address interest and schedule
- ▶ support and collaboration with service providers is required to expand recreation programs
- ▶ aim to develop programs that will increase use of Township parks and facilities
- ▶ experiment with alternative program delivery models, such as community-based, short-duration programs, and intergenerational programming

# Programs

## Recommendations

#	Recommendation	Immediate (2021)	Short Term (2-5 yrs)	Medium Term (5-10 yrs)	Long Term (+ 10 yrs)	Defer Until Needed (TBD)
PR-1:	Working with the EarlyON centre and Library, continue to monitor and respond to the demand for programs for preschool aged children	●	→			
PR-2:	Provide parent and tot skate times and swim lessons		●	→		
PR-3:	Collaborate with organizations in the Township to support them in continuing to provide, and/or expanding their programming for children and teens		●	→		
PR-4:	Focus on expanding indoor and outdoor program options for children and teens that increase use of Township parks, amenities, and facilities		●	→		
PR-5:	Continue offering Township-led swimming lessons, public swims, public skates, and soccer	●	→			
PR-6:	Explore opportunities to develop a community-led ball league and soccer league		●	→		
PR-7:	The Township should consult further with adults to learn more about what programs they are interested in, as well as class type (e.g. registered, drop-in, online etc.), and preferred scheduling	●				







# Programs

## Recommendations

#	Recommendation	Immediate (2021)	Short Term (2-5 yrs)	Medium Term (5-10 yrs)	Long Term (+ 10 yrs)	Defer Until Needed (TBD)
PR-8:	The Township should put a call out to residents, community groups, local businesses, etc. to recruit instructors for community-led short duration programs	●	→			
PR-9:	Look for opportunities to expand both indoor and outdoor sport, physical activity, and learning programs offered by the Township for adults	●	→			
PR-10:	The Township should continue to collaborate with other providers to expand the variety of indoor and outdoor adult programming offered using Township facilities (arena, curling rink, kitchens, etc.)	●	→			
PR-11:	Offer adult-only lane swim times		●	→		
PR-12:	Continue to monitor the demand for physical fitness and wellness programs for seniors, and support the Golden Age Centre to develop programs in new areas (including intergenerational programming)	●	→			
PR-13:	Work with community organizations to implement health and wellness programming for seniors in the short-term, while MFHT programs are suspended	●				

# Programs

## Recommendations

#	Recommendation	Immediate (2021)	Short Term (2-5 yrs)	Medium Term (5-10 yrs)	Long Term (+ 10 yrs)	Defer Until Needed (TBD)
PR-14:	Offer adult/seniors only swim and skate times					
PR-15:	Collaborate with interested organizations/groups to develop fundraising events					
PR-16:	Introduce new events that make use of Township parks and facilities					

# Facilities

## Key Findings

- ▶ aging infrastructure built in 1960s
- ▶ oversupplied for population, which has significantly declined since
- ▶ all in need of capital investment, ranging from significant to limited
- ▶ all operating at deficits
- ▶ 2019 net cost \$596,615 for the community centre, pool, Kiwissa Ski Hill and the golf course/community clubhouse ~ \$650 per household (2016 census)
- ▶ all provide services to the community but use is well below capacity
- ▶ all are not core municipal facilities, as envisioned by federal and provincial policy on sport: Canadian Sport for Life (CS4L)

# Facilities

## Key Findings *(continued)*

- ▶ 2013 KPMG Service Delivery Review identified the Community Centre as a core municipal facility, the components of which are in line with implementing the CS4L's municipal role in community recreation
- ▶ Kiwissa Ski Hill and the golf course are not core municipal facilities
- ▶ golf course being used by non-paying players
- ▶ Kiwissa Ski Hill is a unique feature in the area and holds potential for future development as a stronger year-round visitor attraction and fits the both the image and realities of outdoor sport and activity in northern Ontario
- ▶ interest in leveraging ski hill for economic development through visitor attraction

# Facilities

## Key Findings *(continued)*

- ▶ the Township is overextended in its ability to maintain the existing facility supply and should, therefore, reorient its responsibilities for major recreation infrastructure
- ▶ funding is not readily available to address all needs, and is dependent on grants
- ▶ need to determine priority for capital investment to update and continue to manage infrastructure



# Facilities

## Recommendations for Capital Improvements

#	Recommendation	Immediate (2021)	Short Term (2-5 yrs)	Medium Term (5-10 yrs)	Long Term (+ 10 yrs)	Defer Until Needed (TBD)
FA-4:	Implement Community Centre and arena capital improvements				<b>NOTES:</b>	
FA-4.1	Arena Mechanical	\$140,000*			* Costs noted as * are from studies previously prepared for the Township by qualified professionals, and do not include premiums for travel and accommodation if using non-local contractors, contingency costs or HST  ** 2021 budget requesting \$30,000/yr for 5 years for capital assets; should cover all replacements over next five years (reallocate from golf course for above-noted requirements)  *** From 2013 Asset Management Plan. Amount not adjusted for 2021.	
FA-4.2	Arena Roof		\$1,478,000*			
FA-4.3	Community Centre Dehumidifier		\$188,500*			
FA-4.4	Community Centre Roof Drains	\$12,500*				
FA-4.5	Main Building Roof Replacement		\$669,500*			
FA-4.6	Community Centre Energy Audit	\$28,000*				
FA-4.7	Community Centre AODA		\$341,153*			

# Facilities

## Recommendations for Capital Improvements

#	Recommendation	Immediate (2021)	Short Term (2-5 yrs)	Medium Term (5-10 yrs)	Long Term (+ 10 yrs)	Defer Until Needed (TBD)
FA-15:	Undertake repairs to ensure the pool is operating next season and reintroduce/expand programming, followed by other outstanding capital improvements				<b>NOTES:</b>  * Costs noted as * are from studies previously prepared for the Township by qualified professionals, and do not include premiums for travel and accommodation if using non-local contractors, contingency costs or HST  ** 2021 budget requesting \$30,000/yr for 5 years for capital assets; should cover all replacements over next five years (reallocate from golf course for above-noted requirements)  *** From 2013 Asset Management Plan. Amount not adjusted for 2021.	
FA-15.1	Feeder Pipe	\$35,000*				
FA-15.2	Pump		TBD			
FA-15.3	Leak Under Liner			TBD		
FA-15.4	Accessibility		TBD			

# Facilities

## Recommendations for Capital Improvements

#	Recommendation	Immediate (2021)	Short Term (2-5 yrs)	Medium Term (5-10 yrs)	Long Term (+ 10 yrs)	Defer Until Needed (TBD)
FA-22:	Until a clear plan for development/ investment is confirmed, capital investment should be limited to that required to keep the Ski Hill operating, including T-bar repairs					
FA-22.1	T-Bar	\$30,000**	\$120,000			
FA-22.2	Chalet		TBD			
FA-22.3	Accessibility		TBD			
FA-22.4	Fireplace				\$45,000	
FA-22.5	Equipment AMP				\$958,000***	

### NOTES:

\* Costs noted as \* are from studies previously prepared for the Township by qualified professionals, and do not include premiums for travel and accommodation if using non-local contractors, contingency costs or HST

\*\* 2021 budget requesting \$30,000/yr for 5 years for capital assets; should cover all replacements over next five years (reallocate from golf course for above-noted requirements)

\*\*\* From 2013 Asset Management Plan. Amount not adjusted for 2021.

# Facilities

## Recommendations for Capital Improvements

#	Recommendation	Immediate (2021)	Short Term (2-5 yrs)	Medium Term (5-10 yrs)	Long Term (+ 10 yrs)	Defer Until Needed (TBD)
FA-23:	Golf Course: Work towards a target of 100% cost recovery in five years					
FA-23.1	Accessibility					TBD
FA-23.2	Carts					\$198,000*
FA-28:	Consider potential to use the Centre for programs, both for seniors and other residents during times it is not being used by the Golden Age Centre.					
FA-28.1	Kitchen Exhaust Repair		\$50,000			
	<b>Estimated Total</b>	<b>\$245,500</b>	<b>\$2,847,153 +TBD</b>	<b>TBD</b>	<b>\$1,003,000</b>	<b>\$198,000</b>

### NOTES:














\* Costs noted as \* are from studies previously prepared for the Township by qualified professionals, and do not include premiums for travel and accommodation if using non-local contractors, contingency costs or HST

\*\* 2021 budget requesting \$30,000/yr for 5 years for capital assets; should cover all replacements over next five years (reallocate from golf course for above-noted requirements)

\*\*\* From 2013 Asset Management Plan. Amount not adjusted for 2021.

# Facilities

## Recommendations for Planning and Operating Improvements

	arena	gym	curling rink	kitchen	ski hill	golf course	playing fields
consolidate use/hours							
cost recovery target	tbd	tbd	tbd	tbd	50% - 5 yr.	100% - 5 yr.	tbd
targeted revenue generation							
review/update lease							
limit capital investment pending future							
consider privatizing							
consider repurposing/renovating							
capture unpaid use							

# Facilities

## Recommendations for Service Delivery

- ▶ decommission unused ball diamond
- ▶ monitor, track and document all facility use
- ▶ develop user fee policy in consultation with community
- ▶ base operating hours on demonstrated need

# Facilities

## Recommendations for Service Delivery *(continued)*

- ▶ improve capital reserve fund
- ▶ develop revenue sources (e.g., last minute ice)
- ▶ consider options to repurpose/privatize based on cost recovery outcomes and/or reprogram space

# Facilities

## Kiwissa Ski Hill

- ▶ focus of efforts to increase visitor-tourist market
- ▶ update and use 2002 report as input to phased site development, and amenity upgrades as required - depending on which components are provided
- ▶ until a clear plan for development/investment is confirmed, capital investment should be limited to that required to keep the ski hill operating
- ▶ in the short term continue to pursue opportunities to hold special events at the ski hill to contribute to revenue generation
- ▶ formally rename the Kiwissa Ski Hill to reflect its new orientation
- ▶ focus on funding future development through grants directed at economic development



# Summary

- ▶ parks and facilities supply for community exceeds what is typically provide for a community of this size
- ▶ significant investment is required to keep parks and facilities safe and operational
- ▶ estimated investment required in 2021 to address immediate repairs and upgrade is \$245,000
- ▶ next 2-5 years, estimated investment estimated to be \$3,092,653 + TBD
- ▶ next 6-10 years, estimated investment is TBD
- ▶ long term investment estimated to be \$1,003,000

# Thank you

